## **Cabinet**



Title of Report:	Revenues Collection Performance and Write-Offs			
Report No:	CAB/FH/17/013			
Report to and date:	Cabine	t 14 February 2017		
Portfolio holder:	Councillor Stephen Edwards Portfolio Holder for Resources and Performance Tel: 01638 660518 Email: stephen.edwards@forest-heath.gov.uk			
Lead officer:	Rachael Mann Assistant Director (Resources and Performance) Tel: 01638 719245 Email: rachael.mann@westsuffolk.gov.uk			
Purpose of report:	To consider the current revenue collection performance and to consider writing off outstanding debts, as detailed in the exempt appendices.			
Recommendation:	<ul> <li>The write-off of the amounts detailed in the exempt Appendices to this report be approved, as follows:</li> <li>1. Exempt Appendix 1: Council Tax totalling £3,903.50</li> <li>2. Exempt Appendix 2: Business Rates totalling £22,624.20</li> <li>3. Exempt Appendix 3: Sundry Debt totalling £7,005.74</li> </ul>			
Key Decision:  (Check the appropriate box and delete all those that do not apply.)	Is this a Key Decision and, if so, under which definition? Yes, it is a Key Decision - □ No, it is not a Key Decision - ⊠			
<b>48 hours</b> and cannot be publication of the de Decisions Plan.	be action	of this report will usually be published within ed until <b>five clear working days of the</b> ave elapsed. This item is included on the		
Consultation:		Leadership Team and the Portfolio Holder for Resources and Performance have been consulted with on the proposed write-offs.		
Alternative option(s	):	See paragraphs 2.1 and 2.2		

Implications:				
Are there any <b>fina</b>	ncial implications?	Yes ⊠ No □		
If yes, please give	•	• See paragraphs 3.1 to 3.3		
Are there any <b>staft</b>	fing implications?	Yes □ No ⊠		
If yes, please give details				
Are there any <b>ICT</b>	implications? If	Yes □ No ⊠		
yes, please give de	tails			
Are there any lega	l and/or policy	Yes ⊠ No □		
implications? If yes	, please give	The recovery procedures followed		
details		have been previously agreed; writing		
		off uncollectable debt allows staff to		
		focus recovery action on debt which is		
		recoverable.		
Are there any <b>equa</b>	<del>-</del> -	Yes ⊠ No □		
If yes, please give	details	The application of predetermined		
		recovery procedures ensures that		
		everybody is treated consistently.		
		Failure to collect any debt impacts on either the levels of service		
		provision or the levels of charges.		
		All available remedies are used to		
		recover the debt before write off is		
		considered.		
		The provision of services by the		
		Council applies to everyone in the		
		area.		
Risk/opportunity assessment:		(potential hazards or opportunities affecting		
		corporate, service or project objectives)		
Risk area	Inherent level of	Controls	Residual risk (after	
	risk (before		controls)	
	controls)		1 /84 12 / 12 1 14	
Debts are written off	Low/Medium/ High* Medium	Extensive recovery	Low/Medium/ High*	
which could have	Mediam	procedures are in	LOW	
been collected.		place to ensure that		
		all possible		
		mechanisms are exhausted before a		
		debt is written off.		
Ward(s) affected:		All wards will be affected		
Background papers:		None		
(all background papers are to be				
published on the website and a link				
included)				
Documents attac	ned:	1. Exempt – Appendix 1–Council		
		Tax totalling £3,903.50		
		2. <b>Exempt – Appendix 2</b> – Business		
		Rates totalling £22,624.20 3. <b>Exempt – Appendix 3</b> – Sundry		
		Debt totalling £7,005.74		
		Debt totalling L	,,005.74	

## 1. Key issues and reasons for recommendation(s)

- 1.1 The Revenues Section collects outstanding debts in accordance with either statutory quidelines or Council agreed procedures.
- 1.2 When all these procedures have been exhausted the outstanding debt is written off using the delegated authority of the Assistant Director (Resources and Performance) for debts up to £2,499.99 or by Cabinet for debts over £2,500.00.
- 1.3 It is best practice to monitor the recovery procedures for outstanding debts regularly and, when appropriate, write off irrecoverable debts.
- 1.4 Provision for irrecoverable debts is included both in the Collection Fund and the General Fund and writing off debts that are known to be irrecoverable ensures that staff are focussed on achieving good collection levels in respect of the recoverable debt.

## 2. Alternative options

- 2.1 The Council currently uses the services of the ARP Enforcement Agency to assist in the collection of business rates and Council Tax and also has on line tracing facilities. It is not considered appropriate to pass the debts on to another agency.
- 2.2 It should be noted that in the event that a written-off debt become recoverable, the amount is written back on, and enforcement procedures are re-established. This might happen, for example, if someone has gone away with no trace, and then they are unexpectedly 'found' again, through whatever route.

## 3. Financial implications and collection performance

- 3.1 Provision is made in the accounts for non recovery but the total amounts to be written off are as follows with full details shown in Exempt Appendices 1 &2.
- 3.2 As at 31 December 2016, the total National Non Domestic Rates (NNDR) billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (as the billing Authority) is £24m per annum. The collection rate as at 31 December 2016 was 81.83% against a profiled target of 81.59%.
- 3.3 As at 31 December 2016, the total Council Tax billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (includes the County, Police and Parish precept elements) is just over £27.5m per annum. The collection rate as at 31 December 2016 was 83.19% against a profiled target of 82.91%.